



**Robert Gordon, Director**  
**Department Overview**  
**Presentation to Appropriations Subcommittee**  
**Health and Human Services**

# Who we are

## Assets

- A strong health system
- Extensive community, university, and business partners
- 120 local offices
- Dedicated staff who are passionate about our mission



## Goals

- Improve health
- Offer more pathways to the middle class
- Close disparities based on race, income, and region
- Fix underperforming systems
- Cut waste and spend smarter
- Use evidence and make it public

# Recent accomplishments

## Medicaid

- Low growth in GF spending, even as the state has implemented the Healthy Michigan Plan
- HMP, through more than doubled primary care usage, reduced reliance on emergency rooms by 58%, and cut uncompensated care by \$2.8 billion

## Customer experience

- Condensed the 60 page benefits eligibility application to 18 pages, halving client time completing applications
- Through new online portal, helped tens of thousands of Michigan residents connect with employment agencies, health clinics, food banks, and other community resources.

## CPS Mobile Application

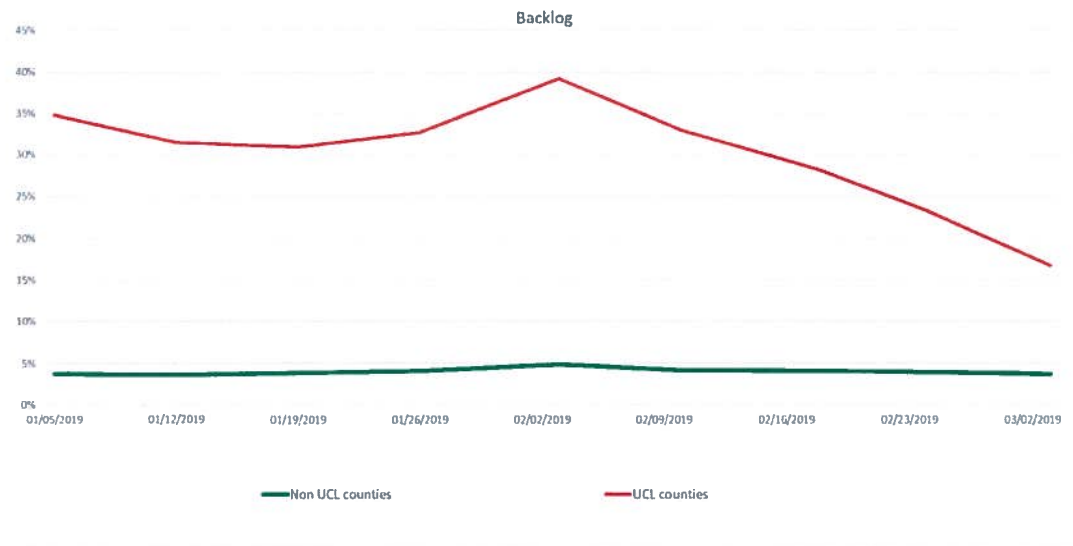
- Implemented the CPS investigative mobile application improved safety and efficiency of CPS work. Moved from concept in September 2018 to full rollout in February 2019.

## Public Health

- In response to Hepatitis A outbreak, administered more than 300,000 vaccines to adults; number of cases has plateaued
- Implemented North Kent County PFAS Exposure Assessment

# Progress on Universal Caseload

- Our approach:
  - Listening to public and staff
  - Shifting resources
  - Improving technology
  - Publicly holding ourselves accountable



# Priorities

- Secure the success of the Healthy Michigan Plan and provide effective pathways to work
- Increase quality and strengthen value in our Medicaid program
- Improve outcomes for children's services
- Effectively address critical public health challenges
- Offer timely, effective and holistic services that improve health and expand opportunity

# Governor Whitmer's FY20 Executive Recommendation

# MDHHS 2020 Proposed Investments

Ongoing Investment Funding	FTEs	Gross	GF/GP
Workforce training and support for Healthy Michigan Plan work participation requirements	0	\$ 10,000,000	\$ 10,000,000
Medicaid High Risk Provider and Beneficiary Oversight - Staffing	30	\$ 3,417,400	\$ 1,708,700
Child welfare investments (foster care support visitation, relative provider licensing incentive, Building Community Partnership)	1	\$ 8,653,000	\$ 8,653,000
Child Support Pass-Through to Family Independence Program Recipients	0	\$ 946,000	\$ -
Environmental and Public Health Hazards Response	23	\$ 13,857,000	\$ 13,857,000
Flint Declaration of Emergency - Ongoing Investment	0	\$ 5,196,900	\$ 5,196,900
Improving the Timeliness of Evaluations and Restoration Treatment at the Center for Forensic Psychiatry by Increasing Staffing	12	\$ 2,178,600	\$ 2,178,600
	66	\$44,248,900	\$41,594,200
One-Time Investment Funding	FTE's	Gross	GF/GP
Reducing Health Disparities by Sustaining the State Innovation Model	0	\$ 7,000,000	\$ 7,000,000
Flint Declaration of Emergency - One-Time Investment	0	\$ 2,858,700	\$ 2,858,700
Total Investments - One-Time Funding	0	\$9,858,700	\$9,858,700

## Strategic Priority: Healthy Michigan Plan

Workforce training and support for Healthy Michigan work participation requirements

### Context

- The Department of Health and Human Services is responsible for implementing work requirements for a subset of HMP beneficiaries
- While the Governor and legislature discuss potential statutory changes, the Department seeks to ensure that all individuals subject to these requirements have the necessary tools to access employment

### Action

- Enable Michiganders in HMP to overcome barriers to employment, find, and keep jobs
- Fund case support for beneficiaries to help them connect with child care, transportation, training, and jobs
- Operate in conjunction with proposed investments in community college and workforce training
- ***Executive Recommendation: \$10 million Gross and GF/GP***



# Strategic Priority: Strengthen our Medicaid Program

## Investment in Medicaid Program Integrity

### Context

- OIG has not been resourced to keep pace with increased participation under the Healthy Michigan Plan
- Most of Michigan's physical health Medicaid payments are made through managed care plans and OIG activities are limited to Michigan's fee-for-service (FFS) program
- Additional oversight is needed to ensure accountability for managed care providers and beneficiaries.

### Action

- The DHHS Office of Inspector General will improve and expand existing efforts to recoup improper or fraudulent Medicaid payments to include investigative efforts in collaboration with health partners
- OIG will also expand investigations of individual misconduct, notably related to pharmaceuticals.
- Oversight has projected ROI of 6:1.
- ***Executive Recommendation: \$3.4 million Gross and \$1.7 million GF/GP***

# Strategic Priority: Strengthen our Medicaid Program

## Reducing Health Disparities by Sustaining the State Innovation Model

### Context

- In 2015, we launched a State Innovation Model (SIM) pilot with CMS funding
- There are five Community Health Innovation Regions (CHIRs) that identify challenges and pursue tailored solutions addressing causes of poor health and high medical expense
- CHIRs are working to reduce avoidable emergency visits through varied approaches: peer recovery coaches for opiate users, community resource specialists at health centers, and focused outreach using county data

### Action

- Additional funding is needed to sustain this program as federal funding expires in 2020
- Bridge funding will maintain the CHIR infrastructure while an evaluation of the model is completed – our initial evidence on impacts is positive but inconclusive
- ***Executive Recommendation: \$7.0 million Gross and GF/GP***

# Strategic Priority: Outcomes for Children

## Child welfare investments

### Context

- Michigan faces particular challenges regarding the number of children facing safety risk while in foster care, the licensure of kinship caregivers, and the time to permanency for foster children.
- We have developed a number of innovative and evidence-based programs to promote family reunification and improve child outcomes.

### Action

- Facilitate supportive visitation between foster children and parents to promote family reunification (\$5.9 million)
- Provide incentive payments for licensed kinship caregivers (\$1.8 million)
- Fund Building Community Partnerships parent mentoring (\$1.0 million)
- ***Executive Recommendation: \$8.7 million Gross and GF/GP***

## Strategic Priority: Outcomes for Children

### Child Support Pass-Through to Family Independence Program Recipients

#### Context

- Currently, DHHS retains all child support that would otherwise be paid to Family Independence Program (FIP) recipients
- A share of these collections must be paid to the federal government, but federal law permits states to pass through funds to families with children, in which case the federal government waives its share of child support collections

#### Action

- The Executive Recommendation redirects funds from TANF caseload savings to provide the maximum federally allowable child support pass-through to FIP recipients
- This will increase household income for the families with children in poverty, while also adding incentives for both non-custodial and custodial parents to cooperate with child support
- ***Executive Recommendation: \$946,000 Gross, \$0 GF/GP***

## Strategic Priority: Address critical public health challenges Environmental and Public Health Hazards Response

### Context

- DHHS has public health obligations to over 1,400 community and non-community water suppliers, with heightened testing today
- There are more than 4,000 hazardous chemical release sites with volatile hazardous chemicals that could result in vapor intrusion
- There are more than 40 identified PFAS sites
- New resources would significantly increase the the Department's capacity to identify and remediate risks

### Action

- Funding is requested for staffing, laboratory capacity, materials, and case management to address heightened needs
- ***Executive Recommendation: \$13.9 million Gross and GF/GP***

# Strategic Priority: Address critical public health challenges

## Flint Declaration of Emergency

### Context

- The Department continues to monitor ongoing challenges associated with the Flint water emergency and provide support where necessary
- Ensuring the people of Flint have all necessary services related to lead abatement and health care delivery remains a top priority for MDHHS

### Action

- Funding would support a range of programs for Flint residents, including lead abatement, lead poisoning prevention, early childhood home visiting, nutritional programs, and health care services for children potentially exposed to lead
- Of the total appropriation, \$5.2 million would be appropriated on an ongoing basis, while \$2.9 million is designated as one-time funding
- ***Executive Recommendation: \$8.1 million Gross and GF/GP***

## Strategic Priority: Timely, Effective, and Holistic Services

### Improving the Timeliness of Evaluations and Restoration Treatment at the Center for Forensic Psychiatry

#### Context

- The Center for Forensic Psychiatric (CFP) conducts approximately 2,000 competency evaluations per year and is often required to submit an evaluation report within 60 days of the Court Order
- On any given day, ~115 defendants are sitting in jails waiting for competency restoration services, many with no treatment
- The wait lists strain local jails, and sometimes those jails need to provide behavioral health services to defendants

#### Action

- This funding will provide additional staff to speed up forensic evaluations of competency to stand trial and restoration treatment for adults
- ***Executive Recommendation: \$2.2 million Gross and GF/GP (12FTEs)***

# Questions